

# Tavernier Tschanz

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## Marie-Noëlle Zen-Ruffinen

### Of Counsel

Marie-Noëlle Zen-Ruffinen specializes in corporate/commercial law. She is part-time Professor at the University of Geneva, School of Economics and Management, where she teaches corporate law. She is active in the areas of corporate governance and boards of directors and foundation councils. She is Chairman of the Swiss Board Institute, member of the Board of Management of the Swiss Institute of Directors, member of the Board of Directors of the Bâloise Group, member of the Board of Directors of Banco Santander International SA and member of the Board of Directors of Ina Invest Holding AG. Marie-Noëlle Zen-Ruffinen is the author and co-author of numerous publications, in particular of the reference book *Le Conseil d'administration*.

### Contact

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### Experience

Of Counsel, Tavernier Tschanz, Geneva (since 2012)  
Professor of Corporate Law and Competition Law, School of Economics and Management, University of Geneva (since 2009)  
Chairman of the Swiss Board Institute (since 2014; Vice-Chairman 2011-2013; Co-founder 2011)  
Member of the Board of Directors of the Swiss Institute of Directors (since 2015)  
Member of the Board of Directors of the Bâloise Group (since 2016)  
Co-Chairman of the Appeal and Investigation Commission, School of Economics and Management, University of Geneva (since 2009)  
Partner, Tavernier Tschanz, Geneva (2008-2012)

### Bar admission

Geneva Bar (2002) – admitted to all Swiss courts

### Education

Harvard Business School, Finance for Senior Executives (2016)  
Swiss Advanced Certificate in Trust Management, Geneva (2008)  
PhD in Law, University of Fribourg, summa cum laude (2007)  
Master of Law, University of Fribourg, summa cum laude (2000)  
Master of Art (ès Lettres), Philosophy (Ethics), University of Fribourg, summa cum laude (1999)

### Expertise

**Corporate  
Banking & Finance**

### Languages

French, English, German

